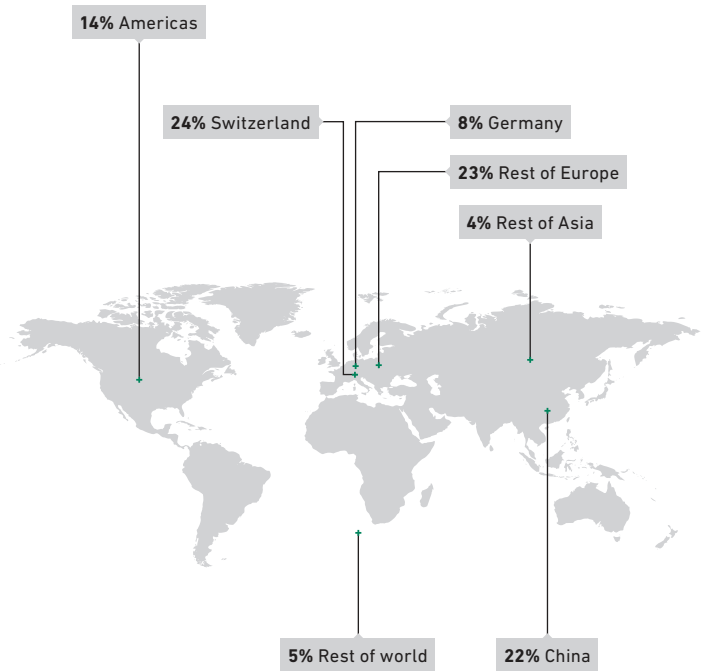


Our Corporation

GF comprises three divisions: GF Piping Systems, GF Casting Solutions, and GF Machining Solutions. Founded in 1802, the Corporation is headquartered in Switzerland and present in 34 countries with 137 companies, 59 of them production facilities. GF's 14'118 employees generated sales of CHF 3'184 million in 2020. GF is the preferred partner of its customers for the safe transport of liquids and gases, lightweight casting components, and high-precision manufacturing technologies.

Employees per region

100% = 14'118

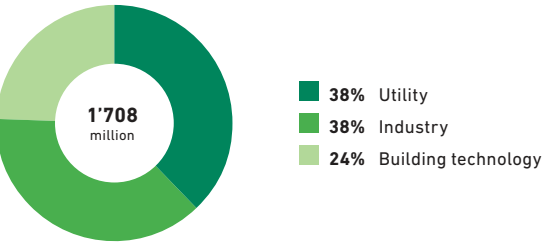


GF Piping Systems

As the leading flow solutions provider for the safe and sustainable transport of fluids, GF Piping Systems creates connections for life. The division focuses on system solutions and high-quality plastic and metal components for a diverse installed base. The portfolio of fittings, valves, pipes, automation, and jointing technologies covers all water cycle applications.

Sales per segment

in CHF



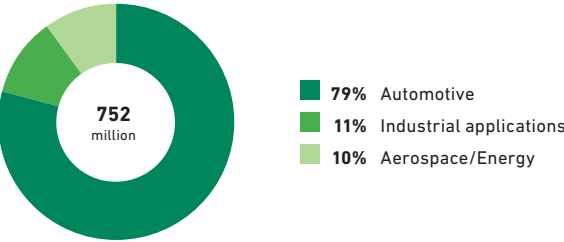
| CHF million | 2020 | 2019 |
|-------------------------------------|-------|-------|
| Order intake | 1'716 | 1'788 |
| Orders on hand at year-end | 116 | 119 |
| Sales | 1'708 | 1'802 |
| Sales growth % | -5.2 | -1.0 |
| Organic growth % | 0.3 | 1.3 |
| EBITDA | 245 | 264 |
| EBIT | 193 | 214 |
| Return on sales (EBIT margin) % | 11.3 | 11.9 |
| Invested capital (IC) | 593 | 676 |
| Return on invested capital (ROIC) % | 24.2 | 26.1 |
| Number of employees | 6'893 | 6'892 |

GF Casting Solutions

GF Casting Solutions is one of the leading solution providers of lightweight components in the mobility and energy industries. As a future-oriented company, GF Casting Solutions acts as a driving force for innovation in the foundry and additive manufacturing world and aims to take the lead in developing and manufacturing innovative and energy-efficient lightweight solutions.

Sales per segment

in CHF



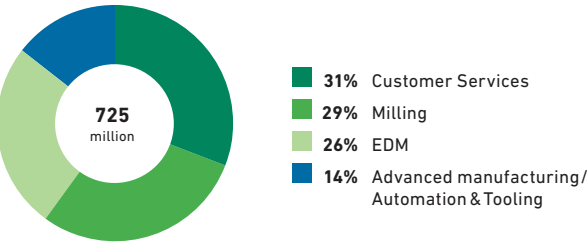
| CHF million | 2020 | 2019 |
|---|-------|-------|
| Order intake | 740 | 953 |
| Orders on hand at year-end | 251 | 267 |
| Sales | 752 | 949 |
| Sales growth % | -20.8 | -43.7 |
| Organic growth % | -11.9 | -9.7 |
| EBITDA | 26 | 48 |
| EBIT before one-offs | -15 | 22 |
| One-offs | 19 | 46 |
| EBIT | -34 | -24 |
| Return on sales before one-offs (EBIT margin before one-offs) % | -2.0 | 2.3 |
| Return on sales (EBIT margin) % | -4.5 | -2.5 |
| Invested capital (IC) | 448 | 477 |
| Return on invested capital (ROIC) % | -5.7 | -4.4 |
| Number of employees | 3'919 | 4'336 |

GF Machining Solutions

GF Machining Solutions is one of the world's leading providers of complete solutions for the tool and mold making industry and manufacturers of precision components. The portfolio includes milling and EDM machines. The division also offers spindles, laser texturing, laser micromachining, additive manufacturing, automation and tooling, as well as digitalized solutions.

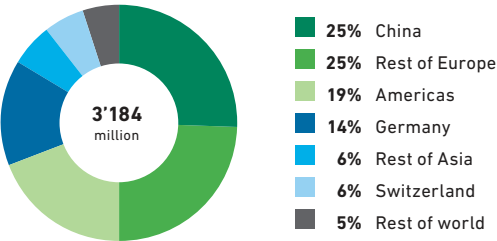
Sales per segment

in CHF

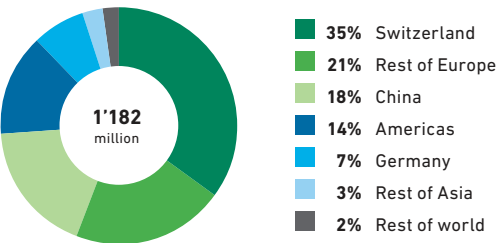


| CHF million | 2020 | 2019 |
|-------------------------------------|-------|-------|
| Order intake | 706 | 954 |
| Orders on hand at year-end | 147 | 177 |
| Sales | 725 | 972 |
| Sales growth % | -25.4 | -8.8 |
| Organic growth % | -21.6 | -7.5 |
| EBITDA | 34 | 71 |
| EBIT | 20 | 57 |
| Return on sales (EBIT margin) % | 2.8 | 5.9 |
| Invested capital (IC) | 197 | 256 |
| Return on invested capital (ROIC) % | 7.8 | 18.4 |
| Number of employees | 3'192 | 3'358 |

Sales per region
in CHF

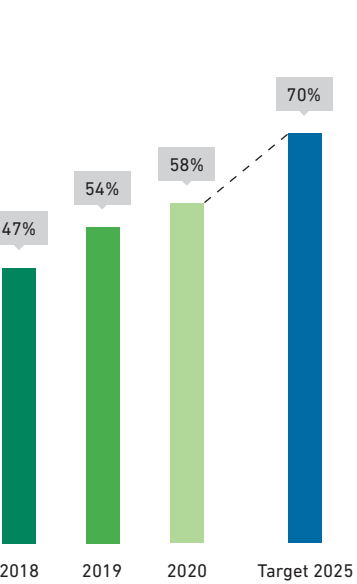


Gross value added per region
in CHF



| CHF million | 2020 | 2019 |
|--|--------|--------|
| Order intake | 3'160 | 3'692 |
| Orders on hand at year-end | 514 | 563 |
| Sales | 3'184 | 3'720 |
| Sales growth % | -14.4 | -18.6 |
| Organic growth % | -8.4 | -4.1 |
| EBITDA | 299 | 374 |
| EBIT before one-offs | 185 | 281 |
| One-offs | 19 | 46 |
| EBIT | 166 | 235 |
| Net profit shareholders GF | 116 | 173 |
| Free cash flow before acquisitions/ divestments | 230 | 137 |
| Return on sales before one-offs (EBIT margin before one-offs) % | 5.8 | 7.6 |
| Return on sales (EBIT margin) % | 5.2 | 6.3 |
| Invested capital (IC) | 1'313 | 1'473 |
| Return on invested capital (ROIC) % | 9.3 | 12.4 |
| Number of employees | 14'118 | 14'678 |

Sales with social and environmental benefits
% of total sales



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Cover photo: Nik Hunger

The photo was taken in strict compliance with the locally applicable COVID-19 protection regulations.

Find out more about financial figures, information on GF's strategy, and business segments at www.annualreport.georgfischer.com/2020/en



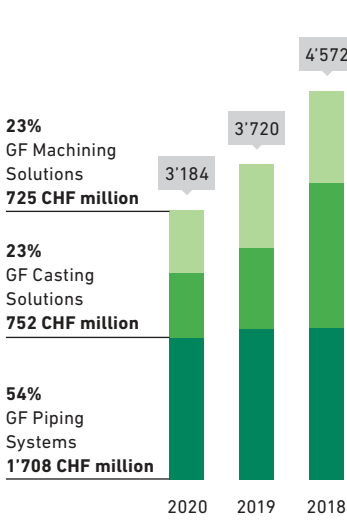
Facts and figures 2020
At a glance



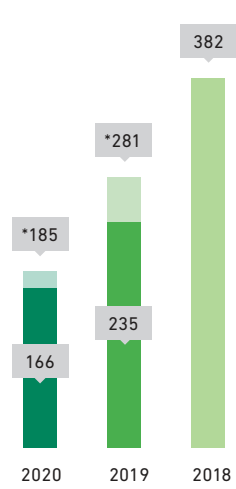
Steady on
course, ready
for the future

Key figures

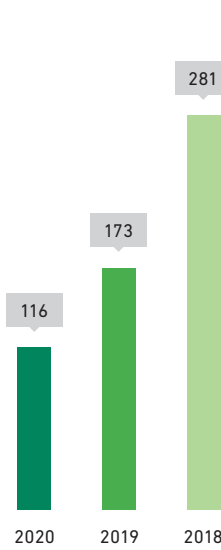
Sales
in CHF million



EBIT
*EBIT before one-offs
in CHF million



Net profit shareholders GF
in CHF million



Free cash flow before
acquisitions/divestments
in CHF million

